

Security Findings and Recommendations

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# MomConnect Security Findings and Recommendations

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Photo credit: A mother uses a mobile phone outside a health clinic in Tanzania. © 2015 Chelsea Solmo, Courtesy of Photoshare

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#### **ABBREVIATIONS**

API application program interface HTTPS

Hypertext Transfer Protocol Secure ΙΤ

information technology

MEval-SIFSA MEASURE Evaluation—Strategic Information for South Africa

NDOH National Department of Health OpenHIE Open Health Information Exchange

PHI protected health information PII personally identifiable information **POPI** Protection of Personal Information

SMS Short Message Service

SOP standard operating procedure

SSH Secure Shell

SSL Secure Sockets Layer

**USAID** U.S. Agency for International Development **USSD** Unstructured Supplementary Service Data

#### **EXECUTIVE SUMMARY**

The U.S. Agency for International Development-funded MEASURE Evaluation—Strategic Information for South Africa (MEval-SIFSA) project and other partners have provided support to the South African National Department of Health in the implementation and rollout of the MomConnect mobile health intervention since its launch in August 2014. As part of this support, in 2016 MEval-SIFSA conducted a system and data assessment to assess the MomConnect system's compliance with the existing legal requirements for data privacy and security best practices, identify any vulnerabilities, and assist with identifying and addressing vulnerabilities. This security assessment was conducted by a Certified Information Systems Security Professional using a step-by-step process that included extensive questionnaires, in-person assessment and examination, and the use of automated security testing tools.

The MomConnect system was determined to be a medium impact system based on the three criticality areas assessed: confidentiality, integrity, and availability. Overall, the assessment found gaps in 11 of the 13 assessment categories, resulting in 18 high, 9 moderate, and 3 low priority recommendations to address and mitigate the gaps identified. This report discusses the assessment purpose, process, and results, and it presents the implementation recommendations identified. These recommendations, regardless of priority level, have been categorised as short-, medium-, and long-term action items to help guide the implementation process.

#### INTRODUCTION

South Africa has high infant mortality rates (29 per 1,000 live births) and maternal mortality rates (140 per 100,000 births). To reduce these rates, the South Africa National Department of Health (NDOH) is leading the charge to tackle the health challenge from all angles, including educating and providing quality healthcare to infants and mothers. MomConnect is one component of these efforts.

An NDOH initiative, MomConnect was launched on 21 August 2014 by the Minister of Health, Aaron Motsoaledi. The initiative is implemented on a national scale, using mobile phone technologies, Short Message Service (SMS), and Unstructured Supplementary Service Data (USSD). MomConnect is offered free-of-charge to mothers. This comprehensive system registers pregnant women, delivers targeted stage-based health information to pregnant and postpartum women, enables women to reach out with pressing questions, and establishes an important feedback loop to improve services at healthcare facilities.

#### ASSESSMENT PURPOSE

MomConnect recently celebrated its second year anniversary. Since its inception, the system has been collecting sensitive information from women. As of November 2016, more than one million women have registered on MomConnect. In the process of registering, their phone numbers, due dates, and South African ID or passport numbers are collected and stored in the system. This information all qualifies as personally identifiable information (PII) and protected health information (PHI).

The South African Protection of Personal Information (POPI) Act of 2013 is very specific regarding personally identifiable information and lays out the legal framework for:

- Protection of personal information processed by public and private bodies
- Adherence to certain conditions to establish minimum requirements for processing of personal information
- Regulations for the flow of personal information

The National Health Act (61 of 2003) also provides the current legal framework to protect the confidentiality of patients' health records.

Conducting a security assessment allows for the assessment of risks, identification of potential security flaws, and recommendations for remediation. According to the joint technical committee of the International Organization for Standardization and the International Electrotechnical Commission, "In an interconnected world, information and related processes, systems, and networks constitute critical business assets. Organizations and their information systems and networks face security threats from a wide range of sources, including computer-assisted fraud, espionage, sabotage, vandalism, fire and flood. Damage to information systems and networks caused by malicious code, computer hacking, and denial of service attacks have become more common, more ambitious, and increasingly sophisticated. Risks associated with an organization's information assets need to be addressed. Achieving information security requires the management of risk, and encompasses risks from physical, human and technology related threats associated with all forms of information within or used by the organization" (International Organization for Standardization, 2016).

A security assessment can be a loss prevention strategy. For example, a security breach of the system could cause loss of confidence in the application because users' personal information would be lost; this

in turn could lead to loss of stakeholder credibility and the effectiveness of the initiative. Compromising PII and PHI can result in discrimination of individuals due to release of personal information, such as stigma regarding HIV status especially in the case of underage girls. Conducting a security assessment shows that the NDOH is aware of the current global environment, in which data security threats are common, and is proactively planning by creating a highly focused and specific information security plan that is targeted and helps stay ahead of the curve.

Because MomConnect is a prominent NDOH mobile health initiative, this risk assessment is expected to lead to increased awareness in the department that information security risks and threats need to be considered during the implementation of digital health projects. This assessment will be the basis for the creation of a strong and responsible culture of information security in the NDOH, and it will lay the foundation for effective and strong data governance. The MomConnect system will serve as a model to promote best practices for how to protect sensitive user information.

#### **ASSESSMENT PROCESS**

A Certified Information Systems Security Professional conducted the assessment using a step-by-step process that included extensive questionnaires, in-person assessment and examination, and the use of automated security testing tools. The five steps of the process are as follows:

- A preliminary requirements-gathering task determined the scope of the assessment and ensured
  that it covered the appropriate data, systems, and functions in the purview of the MEASURE
  Evaluation—Strategic Information for South Africa (MEval-SIFSA) project. This included all
  system elements whose development was funded by the U.S. Agency for International
  Development (USAID) through MEval-SIFSA.
- 2. A sensitivity and criticality determination of the system and data was based on three protection categories: confidentiality, integrity (including authentication, nonrepudiation, and accountability), and availability.
- 3. A confidentiality assessment used a privacy impact assessment questionnaire to determine sensitivity and criticality of the data collected, stored, and transmitted by the system.
- 4. A system assessment questionnaire assessed the presence and implementation of management, operational, and technical controls.
- 5. A system vulnerability testing scan was conducted and recommendations on remediation were made based on the results.

The in-person assessments, examinations, and questionnaires were conducted in May and June 2016, and the system vulnerability scanning was conducted in October 2016. The security assessment findings and recommendations in this report come from synthesizing the results from the in-person assessments, examinations, collated questionnaires, and automated security testing tools.

#### ASSESSMENT SCOPE

The scope of the assessment included all elements of the MomConnect system that were directly funded by USAID through the MEval-SIFSA project. This focus was necessary because attempting to assess system elements funded or supported by all partners would have introduced financial and logistical challenges. Therefore, the system elements included in the assessment scope were as follows:

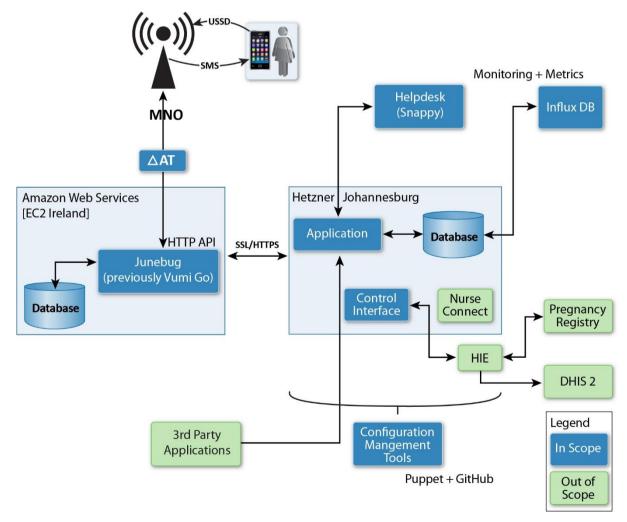
- The MomConnect Seed and Junebug platforms developed and run by Praekelt.org
- All application program interfaces (APIs) and web services sending data to external systems such as the USSD messaging provider, Open Health Information Exchange (OpenHIE) platform, and DHIS 2
- The linkage to be BeSnappy Help Desk system

The following system elements were out of scope for the assessment:

- Configuration management tools (e.g., GitHub and Puppet)
- External systems such as the following:
  - The wireless application service provider that provides the link for USSD sessions and SMS messaging
  - o The mobile phone network operators
  - o The OpenHIE platform
  - o The DHIS 2 instance

Figure 1 describes the technical components of the MomConnect system and shows which elements are in scope and out of scope.

Figure 1. MomConnect system technical components



#### **FINDINGS**

#### **Criticality and Sensitivity Assessment**

The goal of performing a criticality and sensitivity assessment and determination is to assist an organisation in identifying and quantifying the risks to the information and system assets and the level of impact to the system. This information can be used to determine how best to mitigate those risks and effectively preserve the organisation's mission. The preservation of confidentiality, integrity, and availability of data and the system are vital to data and system security (International Organization for Standardization, 2016). Table 1 provides the definitions of each criterion and the associated impact level based on the findings from the assessment.

Table 1. Criticality and sensitivity assessment findings

Criteria	Criticality and sensitivity assessment determination	Overall assessment
Confidentiality: Refers to the system's ability to provide assurance that data and information are not made available or disclosed to unauthorized individuals, entities, or processes  Integrity: Includes authentication, nonrepudiation, and accountability, and refers to the system's ability to be accurate and complete and provide protection from unauthorized modification.	Medium: The loss and cost accrued to the stakeholders' interest if the system's confidentiality is compromised would be serious disruption, significant financial loss, and substantial reputational loss, requiring require legal action for correction.  Low: The loss and cost accrued to the stakeholders' interest if the system's integrity is compromised would be_minor disruption, minor financial loss, and minor reputational loss, requiring administrative action for correction.	Overall, the MomConnect system should be considered a medium impact system based on the assessment of the confidentiality, integrity, and availability criteria because it collects, stores, and transmits sensitive personal and health information. Systems that collect, store, and transmit sensitive personal information are typically assessed at medium impact level at a minimum. The loss and cost accrued to the stakeholders' interest if the system's
Availability: Refers to a system's ability to be accessible and usable on demand by an authorized entity	Low: The loss and cost accrued to the stakeholders' interest if the system's integrity is compromised would be_minor disruption, minor financial loss, and minor reputational loss, requiring administrative action for correction.	confidentiality is compromised would be serious disruption, significant financial loss, and substantial reputational loss, requiring legal action for correction.

#### **Data and System Assessment**

The goal of performing a data and system assessment is to assess the presence and implementation of:

- Management controls that focus on the management of the information technology (IT) security system and the management of risk for a system (Swanson, 2001). These controls are typically addressed by all organizational stakeholders.
- Operational controls that address security methods focusing on mechanisms primarily
  implemented and executed by people (Swanson, 2001). These controls are put in place to
  improve the security of a system.

**Technical controls** that focus on security controls that the system executes (Swanson, 2001). These controls can provide automated protection against unauthorized access or misuse, facilitate detection of security violations, and support security requirements for applications and data.

Table 2 shows system findings and gaps for each assessment category.

Table 2. Data and system assessment findings

Assessment category	System findings and gans
Assessment category	System findings and gaps  Findings: MomConnect is an NDOH initiative currently funded by
IT Governance: IT governance is a subset discipline of corporate governance, focused on IT and its performance and risk management	USAID. Although the NDOH is the overall data and system owner, as well as the data and system custodian, it has contracted and engaged Praekelt.org to develop and manage some parts of the system and perform data and system custodian functions on its behalf.
	Gaps: Currently the MomConnect system does not have an IT governance structure that would provide security management and oversight of the both the system and the data collected. Therefore, there are no formal policies or clearly defined roles to allow for embedding a strong security management culture that would continuously manage and mitigate data and system security risks. Although the MomConnect system is subject to the POPI Act, it lacks an IT governance structure to drive the implementation and compliance with this legal requirement.
Risk management: Risk management is the process of assessing risk, taking steps to reduce risk to an acceptable level, and maintaining that level of risk. Risk is the possibility of	Findings: The current system configuration and links to external systems have been well documented, including interfaces with the Wireless Application Service Provider, BeSnappy Help Desk, OpenHIE platform, and DHIS 2. Some scopes of work for subcontractors (e.g., Western Cape Labs) do contain a section on risk.
something adverse happening.	Gaps: Currently the MomConnect system does not have a formal documented risk management policy that would allow for security risk to be routinely identified, managed, and mitigated. It also lacks there are comprehensive risk management procedures.
	The MomConnect system has several interfaces with external systems sending and receiving data from third-party providers. However, the associated security risks have not been analysed and documented, and risk mitigation processes have not been identified and implemented to reduce risks associated with connecting with these external systems. Security risks associated with external systems include unauthorized access to personal information and contamination of existing personal records with the system—both of which would be a violation of the POPI Act.
Review of Security Controls and	Findings: A number of system outages have been formally
Incident Response Capability: Routine evaluations and response to identified vulnerabilities are important	documented in internal incident reports. The system has a template and a three-step process for incidence reporting. In one reported incident, corrective action was taken to mitigate and reduce the likelihood of the same incident occurring again.
elements of managing the risk of a system. Computer security incidents, such as system breach, data loss, and unauthorized access for malicious purposes, are an adverse event in a system	Gaps: The MomConnect system is not subject to routine evaluations of its system and data security controls. Security testing, such as application vulnerability scans, network penetration tests, and security analysis of demilitarized zones, routers, and switches, has not been performed.
or network. Such incidents are	Although several incident reports have documented system outages, comprehensive security analysis was not conducted to

Assessment category	System findings and gaps
becoming more common and	identify potential security risks and implement security-based
their impact far-reaching.	remedial actions to the system. In the case of the one reported incident where corrective action was taken, the remedial actions were mostly operational and not specifically related to security. This means that a potential security vulnerability could be overlooked and remain uncorrected.
System Development Life Cycle: Managing security throughout the IT system life cycle—including initiation, development and acquisition, implementation, operation, and system disposal— is a key aspect of managing system security.	Findings: The MomConnect system has implemented a robust system development life cycle methodology for the initiation, development and acquisition, implementation, and operation phases of the system. This includes the use of an Agile process methodology for developing new and enhancing existing system features, a change process for documenting and approving changes to the system, and test plans to verify and validate the correct operation and implementation of features. System re-design reviews are also conducted and documented.  Gaps: Although the MomConnect system has a robust system development life cycle methodology, it does not have a plan for system disposal, which should include describing how sensitive data would be archived or destroyed if the system is decommissioned.
Certification and Accreditation: A	Gaps: The MomConnect system lacks a formal process for
process for authorizing access to the system provides a form of assurance of the security of the system.	certification and accreditation that would provide assurance of the security of the system.
System Security Plan: System	Findings: The MomConnect project team has demonstrated
security plans provide an overview of the system security requirements and describe the	awareness of POPI requirements and are developing scenarios to document and work through various data privacy requirements.
controls in place or planned for meeting those requirements. The plan delineates responsibilities and expected behaviour of all individuals who access the system.	Gaps: The MomConnect system lacks a system security plan. Security requirements for the development and operation of the system have not been documented. Specifically, there are no plans that map POPI requirements to MomConnect security requirements.
system.	A security plan is the considered a minimum requirement for managing security risks on a system.
Personnel Security, Security	According to the Guide for Developing Security Plans for Federal Information Systems, "the purpose of the system security plan is to provide an overview of the security requirements of the system and describe the controls in place or planned for meeting those requirements. The system security plan also delineates responsibilities and expected behaviour of all individuals who access the system. The system security plan should be viewed as documentation of the structured process of planning adequate, cost-effective security protection for a system" (Swanson, Hash, & Bowen, 2006).  Findings: The Praekelt.org MomConnect project team has
Awareness, Training, and Education: Many important issues in computer security involve human users, designers, implementers, and managers. A broad range of security issues relates to how these individuals interact with computers and the	several defined roles for system engineers and administrators and project management staff who implement ad hoc separation of duties in the system. This provides for a level of security so that the ability to access sensitive data and perform various critical functions is limited to a small number of project team members. For each role, documented job descriptions reflect levels of general accountability. The Praekelt.org standard employment contract also includes a confidentiality

#### **Assessment category**

access and authorities they need to do their jobs. Security awareness, training, and education enhance security by improving awareness of the need to protect system resources. Training also develops skills and knowledge so computer users can perform their jobs more securely and build indepth knowledge.

# Physical, Environmental, and Server Protection: These measures are taken to protect

servers, systems, buildings, and

against threats associated with

their physical environment.

related supporting infrastructures

Data Confidentiality, Integrity, and Information Media Access Controls: Data confidentiality controls are used to protect data privacy and unauthorized access. Data integrity controls are used to protect data from accidental or malicious alteration or destruction and to provide assurance to the user that the information meets expectations regarding quality and integrity. Information media access controls are procedures

for storing, handling, and

destroying media.

#### System findings and gaps

agreement. Praekelt.org has personnel hiring and termination procedures, including some procedures to request, issue, and deactivate MomConnect project team accounts. Praekelt.org staff receive information on rules of behaviour and some informal ad hoc security awareness training.

**Gaps:** Praekelt.org does not perform reference and qualification checks before hiring MomConnect project staff. In addition, there are no documented procedures routinely implementing least privilege system access and robust separation of duties at different levels for project staff, especially regarding access to sensitive personal information collected by the system. Praekelt.org's MomConnect project staff do not receive any formal training or education on security awareness.

**Findings:** The MomConnect system is currently hosted on Hetzner Johannesburg and Amazon Web Services cloud, which are third-party cloud computing hosting providers. The servers on which MomConnect is deployed are virtualized shared environments. Aside from staff at Hetzner and Amazon, only two senior members of the system administration team at Praekelt.org have access to critical server infrastructure.

Gaps: NDOH, USAID, and Praekelt.org do not manage or have control over the system's physical, environmental, and server protections. The MomConnect system is wholly reliant on security provided by Hetzner and Amazon. This may not be appropriate for a system that collects and stores sensitive personal information. MomConnect stakeholders do not have control over contingency planning in the event of a disaster at the physical location housing the Hetzner and Amazon servers, and information on contingency plans is not currently available. It is also unknown whether Hetzner and Amazon have implemented any intrusion detection or intrusion prevention systems, which are standard practice for hosting providers.

**Findings:** The MomConnect system collects, stores, and transmits personal information for citizen and noncitizen women both under and over the age of 18. As of May 2016, the system had collected, stored, and transmitted personal information for approximately 740,000 women (this number has since grown to more than 1 million women). The system's primary purpose is to provide health-related messages, collect health centre servicelevel ratings, and record compliments and complaints about service received at health centres. Sensitive personal information collected includes: MSIDSN (i.e., mobile phone number) (mandatory), expected date of delivery (mandatory), South African identity number (optional), passport number for non-South Africans (optional), date of birth (optional), clinic code (mandatory), and other information (i.e., free text information received by the help desk such as "I have had a miscarriage"). The system contains some data integrity and validation controls. Unit testing is conducted to validate data during system development.

Information media is labelled using the designations internal or external. Secure Sockets Layer (SSL) and Hypertext Transfer Protocol Secure (HTTPS) encryption have been implemented for communications between internal and external system components. SSL is a standard security technology for establishing an encrypted link between two systems. HTTPS is a

# Assessment category

#### System findings and gaps

protocol for secure communication over a computer network that is widely used on the Internet.

Praekelt.org is currently identifying key aspects of the POPI Act that are applicable to MomConnect and developing use case scenarios to identify and develop appropriate controls that map to the Act's requirements. After registering with the system, all users are presented with consent screens to allow for active consent for the system. These screens are displayed in various languages.

Users can opt out of receiving messages from the system. Individual requests for data require filling out a form that is reviewed by Praekelt.org for approval or denial.

Gaps: Although the MomConnect system collects sensitive personal information for a large number of women, it does not meet the requirements of the POPI Act, which requires safeguarding personal information, regulating the manner in which personal information may be processed, and providing individuals with rights and remedies to protect their personal information from processing (Government of the Republic of South Africa, 2013). MomConnect does not include mechanisms for users to opt out and delete their records from the system, correct any erroneous information, and control the sharing of their data with other third-party systems. The consent screens presented at the time of registration do not provide users with the minimum level of relevant information needed to understand the implications of registering, such as information on the kinds of personal information that will be collected, how it will be used, and with whom it will be shared.

The systems that are interconnected with MomConnect (DHIS 2, USSD provider, OpenHIE), through which sensitive personal information is sent and received, lack data-sharing criteria, policies, and agreements. There are no processes or guidelines for the handling, retention, and disposal of sensitive personal information collected by the system. Data at rest (i.e., data stored in the MomConnect database) are not encrypted, meaning that sensitive personal user information is stored in plain text, human readable format and can be viewed by unauthorized project staff or external parties if a data breach occurs.

# Hardware and System Software Maintenance and Data Backups:

Controls are used to monitor the installation of, and updates to, hardware and software to ensure that the system functions as expected and that data backup procedures are being performed.

# Access Controls and Identification and Authentication

**Measures:** Access controls are the system-based mechanisms used to designate who or what has access to a specific system resource and the type of

**Findings:** The MomConnect system and data are backed up weekly to an Amazon 3 server. Access to production servers, software, and data is restricted to a limited number of project team members. Documented processes and procedures on hardware and system software maintenance and data backups are in place and implemented routinely. A number of best practices have been implemented, including separation of production from development environments, routine backups, and appropriate access restrictions.

**Findings:** Passwords are used extensively in the MomConnect system to provide access control. The system administration team occasionally performs testing on password complexity and strength. Role-based access control that corresponds to project team roles is currently implemented. Only a few members of the system administration team at Praekelt.org are designated as system administrators with access to critical system functions,

Assessment category	System findings and gaps
transactions and functions that	data, and servers. Data transmission to and from the system is
are permitted. Identification and	done using encrypted SSL and HTTPS communication channels.
authentication measures are	Almost all APIs to external systems are subject to authentication
controls that prevent	using passwords.
unauthorized people (or	Gaps: Although APIs use password authentication, this is the
unauthorized processes) from	most basic form of access management and is not appropriate
entering an IT system.	for authentication with external systems. Although the access
	controls, and identification and authentication measures
	implemented are in line with common best practices, it is
	unclear whether the level of implementation is adequate to
	protect the sensitive personal information collected by the
	system.
Audit Trails: Audit trails maintain a	Findings: Currently, administrator access to critical system
record of system activity by	hardware and servers is logged, and private key cryptography is
system or application processes	used for the Secure Shell (SSH) Admin console.
and by user activity. In	Gaps: Individual actions performed using administrator access
conjunction with appropriate	and the SSH console are not currently logged, and an audit trail
tools and procedures, audit trails	does not exist. Modification and access to sensitive personal
can provide individual	information are not logged and a record of authorized, or
accountability and a means to	unauthorized, activity does not exist.
reconstruct events, detect	
intrusions, and identify problems.	
Documentation and	Findings: The MomConnect system leverages several
Configuration Management	configuration management tools, such as GitHub, Puppet, Jira,
Tools: The documentation	Sideloader, Sentry, South, Nose, Haystack, and Memcached, to
contains descriptions of the	manage various aspects of the system and data environments.
hardware, software, policies,	Praekelt.org has developed and maintains online
standards, procedures, and	documentation of the standard operating procedures (SOPs)
approvals related to the system	used by its engineering and administration teams. Using these
document, and it formalizes the	automated configuration management tools and the defined
system's security controls.	SOPs is in line with established industry best practices to reduce
Configuration management tools	human error and ensure stability of the development and
provide automated methods of	production environments.
managing the system and data	
environments using tools with	
built-in best practices.	

Note: Assessment categories are taken from the Security self-assessment guide for information technology systems (Swanson, 2001).

#### **Vulnerability Testing and Scan**

Vulnerability testing is a type of technical testing used to identify, validate, and assess technical vulnerabilities and assist organizations in understanding and improving the security posture of their systems and networks (Souppaya & Scarfone, 2008). It is not meant to take the place of implementing security controls and maintaining system security, but to help organizations confirm that their systems are properly secured and identify any organizational security requirements that are not met as well as other security weaknesses that should be addressed.

Vulnerability scans were conducted on the multiple components that make up the MomConnect system using the Acunetix vulnerability testing tool. Acunetix Vulnerability Scanner is an automated security testing tool that audits applications by checking for security based on both known and newly emerging security flaws and hacking vectors.

Results of vulnerabilities present in the MomConnect system and identified by the Acunetix Vulnerability Scanner are described as follows and ranked based on their threat level severity and potential impact to the system if exploited.

The scan results are summarized in Table 3 and broken out by:

- Type of vulnerabilities present and identified: The number of unique vulnerabilities identified across all the Mom Connect system components
- **Number of occurrences:** The locations where each unique vulnerability is present and needs to be addressed. For example, the user credentials sent in clear text vulnerability was identified as a unique moderate threat level vulnerability that occurs in seven MomConnect system components.

Table 3. MomConnect vulnerability scan results

Threat level and description	Type of vulnerabilities present and identified	Summary of type of vulnerability	Number of occurrences
<b>High:</b> These vulnerabilities are the most dangerous and put the scan target (i.e., the MomConnect system) at the maximum risk for system hacking and data theft.	1	nginx SPDY heap buffer overflow	1
Moderate: These vulnerabilities are caused by server misconfiguration and site coding flaws, which can result in server disruption and intrusion and put the scan target at a moderate security risk.	5	<ul> <li>Application error message</li> <li>Django debug mode enabled</li> <li>Error message on page</li> <li>User credentials are sent in clear text</li> <li>HTML form without CSRF protection</li> </ul>	187
Low: These vulnerabilities result from a lack of encryption of data traffic or directory path disclosure. Their impact on the scan target if exploited presents a low risk.	4	<ul> <li>Clickjacking: X-Frame-Options header missing</li> <li>Cookie(s) without         HttpOnly flag set     </li> <li>Login page password-guessing attack</li> <li>Possible sensitive directories</li> </ul>	30
Informational: These vulnerabilities result from some best practices not being implemented. Their impact on the scan target if exploited presents a minimal risk.	4	<ul> <li>Email address found</li> <li>Password type input with auto-complete enabled</li> <li>Broken links</li> <li>Possible username or password disclosure</li> </ul>	30

**High threat level vulnerability explained:** The nginx SPDY heap buffer overflow vulnerability was identified as the only high threat level vulnerability. It occurs once in the help desk component. In order to remediate this vulnerability, an upgrade of nginx to the latest version should be applied using the patch provided by the vendor.

The Acunetix Audit scan reports provide in-depth technical details of other vulnerabilities present and identified. Recommended remediation steps are also included for each vulnerability. Due to the lengthy nature of these reports (230 pages), they are available as a separate document.

#### **RECOMMENDATIONS**

Based on the comprehensive assessment conducted, MEval-SIFSA recommends that MomConnect adopts a multi-layered security approach to ensure the embedding of a strong security management culture that will continuously implement, manage, and mitigate data and system security risks during the life and operation of the system. Such an approach would involve:

- Implementation of IT governance structures to provide overall management and oversight
- Development and operationalising of robust security polices, plans, and procedures
- Implementation of management, operational, and technical security controls at all levels
- Continuous risk management and mitigation to ensure responsiveness to emerging security threats and changing industry best practice, as well as efforts to ensure POPI Act compliance

Table 4 provides specific recommendations, which have been assigned a priority level (high, moderate, low, informational) for implementation. Priority levels are assigned based on the level of importance and criticality of implementing the recommendation. A timeline for planning, implementation, and review (short-term, medium-term, long-term) has also been identified for each recommendation.

Table 4. MomConnect security recommendations

Time Ke	ey:	
Colour	Type	Timeline Specifics
	Short	Action items identified as short term should begin immediately and be completed within six months of receipt of this report.
	Medium	Action items identified as medium term should begin within approximately 6 months of receipt of this report and be completed within 12 months.
	Long	Action items identified as long term should begin within approximately 12 months of receipt of this report and be completed within 18 months.

Category	Recommendation	Priority	Action item by timeline
Information	The MomConnect system stakeholders should implement an IT	High	Conduct meetings with all MomConnect
Technology	governance structure that communicates a strong commitment to data		system stakeholders to discuss, agree upon,
Governance	and system security and provides for and drives the development and		and document the appropriate IT
	implementation of processes and procedures that support the necessary		governance structure.
	legal, regulatory, and best practice requirements. At a minimum, an IT		2. Create a plan in consultation with all
	governance structure should include the following roles:		MomConnect system stakeholders for the
	Management and Oversight Committee: Responsible for overall supervision		implementation of the IT governance
	to ensure that policies, procedures, and plans are developed and		structure.
	implemented. Ensures that periodic security reviews and continuous		Implement the IT governance structure in
	improvement processes are in place. Ensures that appropriate funding is		accordance with the plan.
	provided for the security of the system.		In consultation with all MomConnect system
	Data and System Owner: Designated by the Management and Oversight		stakeholders, review and refine as needed to
	Committee to have due care and due diligence responsibilities over the		ensure that it meets the needs of all
	data and system, including ultimate responsibility for data and system		stakeholders and the system.
	protection. Works closely with the Data and System Custodian to define		
	specific security requirements, performs data classification, and		
	determines levels of security necessary to protect the system and its data.		
	<b>Data and System Custodian:</b> Mandated by the Data and System Owner to		
	be responsible on a daily basis for continuous monitoring of security risks,		
	implementation of security controls, development of risk mitigation plans,		
	and real-time monitoring of the system and data for security vulnerabilities		
	and potential breaches.		
	Data and System Auditor: Responsible for conducting periodic		
	independent system and data reviews and assessments, including		
	automated security scans and testing.		

Category	Recommendation	Priority	Action item by timeline
Security Risk Management	Develop a security plan in line with the risk management policy, POPI Act requirements, and regulatory and best practice requirements. A system security plan provides a summary of the security requirements for the information system and describes the security controls in place or planned for meeting those requirements. The plan may also reference other key security-related documents for the information system as appropriate, such as a risk assessment, plan of action and milestones, accreditation decision letter, privacy impact assessment, contingency plan, configuration management plan, security configuration checklists, and system interconnection agreements.	High	<ol> <li>Identify the appropriate security staff resources to undertake all security risk management tasks.</li> <li>Create the security plan, including prioritization of activities and implementation timelines.</li> <li>Review and approve the security plan (appropriate MomConnect system stakeholders).</li> <li>Implement the plan based on outlined priorities and timelines.</li> <li>Review and refine as needed to ensure that it meets the needs of all stakeholders and the system.</li> </ol>
	Define and document roles and responsibilities for day-to-day security risk management, including (1) who is responsible for ensuring personal data privacy protections and (2) associated system access rights, privileges, and functions.	High	Plan for and implement roles and responsibilities.  Review and refine as needed.
	Formalize processes for risk identification, documentation, and mitigation.	High	Plan for and implement risk identification, documentation, and mitigation processes.  Review and refine as needed.
	Map compliance requirements for legal, regulatory, and best practices to implementable security procedures and controls.	High	<ol> <li>Conduct an activity to identify and map compliance requirements for all legal, regulatory, and best practices.</li> <li>Plan for, prioritize, and schedule the implementation of all implementable security procedures and controls.</li> <li>Implement security procedures and controls in accordance with the outlined plan.</li> <li>Review, test presence of, and correct implementation of procedures and controls.</li> </ol>

Category	Recommendation	Priority	Action item by timeline
	Develop and implement a process to develop solutions for newly identified and ongoing security and data risks for the life of the system.	High	Develop, prioritize, schedule, and implement a process to develop solutions for newly identified and ongoing security and data risks for the life of the system.  Review and refine as needed.
	Detail and implement procedures for continuous assessment of security risks, such as yearly independent assessments.	Moderate	Identify, document, and prioritize continuous assessment procedures.  Schedule and implement procedures; review and refine as needed.
	Implement routine evaluations, such as periodic and yearly risk assessments, application vulnerability scans, and network penetration tests, using industry-recognized automated tools to identify vulnerabilities.	High	<ol> <li>Identify and document evaluation criteria.</li> <li>Plan for and schedule scans and tests.</li> </ol>
	Implement formal processes for reviewing evaluation results with stakeholders, and develop and implement specific plans to remediate security vulnerabilities.	Moderate	Proceed with activities to plan for and conduct at least one formal review with stakeholders.
	Implement routine verification and validation of controls implemented to ensure that they are effective as newly emerging risks are encountered.	High	<ol> <li>Plan, identify, and document routine verification and validation methods.</li> <li>Implement, review, and refine as needed.</li> </ol>
Incident Response Capability	Expand on the three-step process for incidence reporting to include incident containment, investigation, analysis, tracking, and follow-up steps to close the loop on this process.	Low	Implement, review, and refine as needed.
System Development Life Cycle	Develop a system transition or disposal plan with provisions that map directly to the POPI Act and that outline how sensitive data would be handled in the event of system decommissioning or transition to a different system or data custodian.	Moderate	Develop, document, and obtain approval for the system transition or disposal plan. Implement, review, and refine as needed.
Certification and Accreditation	The NDOH should undertake to define a process for certifying and accrediting systems developed on its behalf. This process could be used as the baseline for managing security for all systems developed for NDOH.	High	Begin consultation with NDOH for the development of a certification and accreditation criteria and process; implementation of this recommendation will go beyond 18 months.

Category	Recommendation	Priority	Action item by timeline
Personnel Security, Security Awareness, Training, and	Periodically review system access controls for project staff to ensure that they are appropriate to their job descriptions, mirror their current job roles and responsibilities, and, if necessary, reduce access control to mitigate security risks.	High	Schedule and perform an access control review activity and reduce access control based on review findings.
Education	Develop formal security awareness information materials that outline staff responsibilities, especially regarding handling sensitive personal information.	Moderate	<ol> <li>Develop or procure appropriate security awareness training materials.</li> <li>Schedule and conduct training activities.</li> <li>Review and refine as needed.</li> </ol>
Physical, Environmental, and Server Protection	Define the appropriate physical protection, environmental protection, and contingency planning requirements that third-party hosting providers are required to meet. These requirements would be enforced through service-level agreements between the parties that should include provisions to verify and validate implementation and continuous monitoring of compliance.  Third-party hosting providers should periodically perform and make available to the stakeholders any results from vulnerability scans and penetration testing as well as subsequent remediation plans.	High	<ol> <li>Engage with third-party hosting providers to develop plans.</li> <li>Approve, formalize, and implement plans.</li> <li>Conduct scans and tests.</li> <li>Review and refine as needed.</li> </ol>
Technical Access Controls, Identification and Authentication Measures	Review currently implemented access controls and identification and authentication measures against legal and regulatory requirements set forth by the POPI Act. Identify and map controls to requirements, implement additional controls based on this analysis, and continuously monitor and periodically audit the effectiveness of these controls using security testing and reviews. Because the system collects sensitive personal information, more complex multifaceted access controls and identification and authentication measures may need to be implemented.	High	<ol> <li>Plan for and schedule this review.</li> <li>Document requirements, and prioritize and schedule the implementation.</li> <li>Implement and monitor controls and measures.</li> </ol>
Data Confidentiality, Integrity, and Information	Determine the legal and regulatory requirements set forth by the POPI Act. Prioritize identifying and implementing policies and procedures as well as technical, management, and operational controls that ensure compliance and safeguard data confidentiality.	Moderate	Determine and document requirements.     Plan, prioritize, and schedule implementation activities     Implement requirements.
Media Access Controls	Review the type of sensitive personal information being collected for appropriateness and streamline any data deemed not essential for the system purpose.	High	Plan for, schedule, and document results of this review.

Category	Recommendation	Priority	Action item by timeline	
	Research already existing best practices for implementing robust consent, opt-out, user record correction, and deletion solutions implemented by other applications globally and use tested approaches to develop these features.	Moderate	Conduct research activities and document results.	
	Implement encryption and hashing of sensitive personal user information collected by the system to safeguard against unauthorized access by both internal and external parties.	Moderate	Determine and operationalise encryption and hashing procedures.	
	Work with system stakeholders to develop data-sharing criteria and policies for downstream systems and individuals that receive sensitive personal user information from the MomConnect system, such as DHIS 2 and OpenHIE, to ensure compliance with the POPI Act.	High	Develop, agree upon, and operationalise data-sharing criteria, policies, and agreements.  Review and refine as needed.	
	Draft and execute specific data-sharing and nondisclosure agreements with all third-party systems and individuals involved in sending and receiving sensitive personal user information that are tailored to the specific purpose for which the external parties are using the data.	High		
	Develop policies for data handling, retention, and disposal of sensitive personal information collected by the system that comply with the POPI Act and with best practice guidelines. This will ensure proper data management and reduction, where necessary, of the amount of sensitive personal information, thus mitigating the risk of exposure in the event of a security breach.	High		
	Determine audit trail requirements, especially those relating to access and modification of sensitive personal information. Implement robust automated audit trail functions to closely monitor access to and modification of critical system hardware, servers, and sensitive personal information.	Moderate		
Hardware and System Software Maintenance and Data Backups	Review the documented process and procedures to ensure alignment with POPI Act requirements.	High	Conduct the review and document results.	
Vulnerability Testing and Scans	Remediate and immediately address vulnerabilities identified as having a <b>high</b> threat level severity and maximum potential impact.	High	Review scan results and remediate all high threat level vulnerabilities.  Review and perform scanning to verify presence of vulnerabilities and correct implementation.	

Category	Recommendation	Priority	Action item by timeline
	Remediate and address immediately vulnerabilities identified as having a <b>moderate</b> threat level severity and moderate potential impact. If immediate action is not possible for all threats, prioritise remediation of vulnerabilities in multiple phases.	High	Review scan results and identify schedule for implementation based on prioritization of each vulnerability.  Remediate in phases all moderate threat level vulnerabilities based on the schedule.  Review and perform scanning to verify presence of vulnerabilities and correct implementation.
	Prioritize remediation of vulnerabilities identified as having a <b>low</b> threat level severity and low potential impact and subsequently address each vulnerability.	Low	Review scan results and identify schedule for implementation based on prioritisation of each vulnerability.  1. Remediate in phases most low threat level vulnerabilities based on the schedule.  2. Review and perform scanning to verify presence of vulnerabilities and correct implementation.
	Prioritize remediation of vulnerabilities identified as being <b>informational</b> and having minimal potential impact and subsequently address each vulnerability after all high, moderate, and low threats have been remediated and addressed.	Low	Review scan results and identify, prioritise, and determine a course of action for each vulnerability. Many of these vulnerabilities will not need remediation or further action.

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#### APPENDIX. STAKEHOLDER COMMENTS

This appendix summarizes comments from MomConnect stakeholders in response to the draft MomConnect Security Assessment Report after review.

#### **General Comments**

Reviewers noted the robust process used to analyse MomConnect security and the resulting comprehensive report. However, they noted that this assessment focuses on the Praekelt.org systems, funded by USAID, and not on other components of the overall MomConnect system. The assessment did not include much of the DHIS2 infrastructure or the interoperability layer infrastructure, except for possible vulnerability testing of the OpenHIM endpoints. OpenHIM endpoints are also all protected by strong passwords and HTTPS, which should be sufficient to pass penetration testing but could be strengthened to use certificate authentication. The report also did not mention issues related to the data coming in from the Mobile Network Operators via USSD and SMS. Although the MTN, Vodacom, and WASP systems are largely out of MomConnect's control, reviewers felt that it would be appropriate to get confirmation on their security practices. There was consensus that a similar assessment should be carried out on other MomConnect components. Reviewers noted that PMTCT data are now being stored in the system and should have been considered during the assessment, because the inclusion of these data may increase the overall sensitivity assessment for the system. Reviewers also noted that security testing was conducted on the MomConnect system before the help desk's migration to OpenHelpdesk and that testing did not include Vumi (the previous MomConnect platform). Reviewers commented that application vulnerability scan findings of this report would not be relevant after a platform migration to RapidPro, and they recommended that new vulnerability scans be commissioned after platform migrations are complete.

#### Comments on Data and System Assessment Findings Section

Assessment category	Stakeholder comments
IT Governance	Reviewers commented that findings in this area are <b>accurate</b> because the system does not have the full complement of policies, roles, and capacity needed to manage the security for the system. Currently, Mary Racter, a Praekelt.org staff member, is tasked with security, and her role explicitly specifies oversight in security management and data protection, leading to gaps in capacity that reduce the efficacy of security initiatives. Formally, documentation of Praekelt.org's approach to POPI compliance is available at
	https://docs.google.com/document/d/16zNmKxuNaoJhKFJE4rTOgfQeom9ik o0t5MmGBeofQV4/edit); however, implementation has lagged behind due to budget and capacity limitations. Reviewers suggested that Praekelt.org could investigate the possibility of increasing security management and data protection capacity for MomConnect. An additional role of "owner" (directly responsible individual) of security management for MomConnect was suggested; this role would not need to be a technical role, although technical expertise would be advantageous. The role would assume responsibilities similar to project management but would explicitly concern itself with the maintenance of a strong security position on the platform, as well as the prioritisation of security deliverables and scheduled assessment and remediation. This role would also concern itself with the delivery and maintenance of POPI compliance, which would be required due to the ever-changing state of the MomConnect platform's architecture,

#### Stakeholder comments Assessment category necessitating proactive prioritisation of security processes in line with the project's budget structure and roadmaps. Security Risk Reviewers commented that findings in this area are partially accurate and Management provided links to the system's risk management strategy as follows: Cybersecurity Tools and Approaches Handbook https://docs.google.com/document/d/1yM5QThVZRZ\_AfRJkEBPJTS5x2jVBMEi h1hUdcWVP0uk/edit This handbook outlines the tools and processes that should be used in risk management and mitigation for Praekelt.org's systems, and it covers the Prevention, Detection, Response, and Recovery phases of the cybersecurity life cycle. This is the methodology currently used by the Security Engineering team, although additional work is required to bring operations up to the level proposed by the document. Vulnerability Disclosure and Handling Protocol https://docs.google.com/document/d/1weluFHGs\_o6bwGecril8JmkRtVCIV2 JKGiW-PeaBxYY/edit This document explains the process of risk mitigation after vulnerabilities have been identified in the system and its integration points. However, no formal policies exist as of February 2017 outlining the frequency and scope of any routine security assessments that would identify such vulnerabilities. Although formal budget allocation exists for infrastructural security maintenance, such formal budget considerations do not currently extend to routine security assessments and risk management processes. • Cybersecurity Incident Response Framework https://docs.google.com/document/d/1-sB7KHP3xK bX33r66Q rHtAiyoJx-CTiMXaPTNkypY/edit This framework is intended to mitigate risks of an active data breach. Although not explicitly stated, this framework would also be applicable if data were leaked through our integration points with external systems. Seed Maternal Health Attack Surface Map https://docs.google.com/document/d/1mlJN5br6v5yR77fv11nhB9Uf79izl5tqB yJLdfpobP4/edit This map is used to identify and manage the risks related to Seed and its subsystems. Its function includes the representation of MomConnect integration points as key areas for consideration. However, as mentioned above, no routine budget or protocol exist for assessing these integration points. Another problem is that the rapid development and architectural shifts to which the MomConnect platform is subject increase the overhead required to maintain an up-to-date view of the platform's attack surface. MomConnect Data Breach User Flows https://docs.google.com/document/d/1gCaa86-L2ywTly7proU98nKi0XzqdiT0vVU2IWbmvAl/edit Reviewers also suggested that additional risk management policies were needed to fulfil the MEval-SIFSA recommendations, which could be developed by Praekelt.org's security subject matter experts (SMEs) and include (1) policies that address security risk management when new features are added to the platform; (2) policies that address security risk management when the platform undergoes a significant architectural change (e.g., a migration); (3) policies that dictate the scope and frequency of routine security assessment and maintenance tasks; and (4) policies that address risk mitigation for critical security controls in the platform's attack surface, such as external integration points and access control mechanisms. In addition, it was suggested that Praekelt.org could

commission security assessments for MomConnect's integration points with

Assessment category	Stakeholder comments
	external systems. This could be performed by Praekelt.org's security SMEs or
	contracted to a trusted security assessment vendor. As with the gaps
	identified in the area of IT governance, it was suggested that a project-
	management-level role overseeing security management and ensuring
	protocols be devised and carried out effectively. Budget-friendly tools, such
	as Nessus or Nitko, could be purchased and used to perform internal testing.
Review of Security	Reviewers commented that findings in this area are <b>partially accurate</b> ,
Controls and	noting that only a partial coverage of the attack surface of the platform to
Incident Response	assess system security controls has been done due to budget constraints.
Capability	Subsequent to the assessor's visit, a partial internal penetration test of the
Cupubility	Sideloader components was conducted; the resulting report is contained
	here:
	https://docs.google.com/document/d/1kl9U36laXuFtcQOVYbYD1CuZi1kgnE
	<u>IIG4yP9irO-VI/edit</u> . However, a strategy to address and mitigate the
	vulnerabilities found on Sideloader has not been devised, because it was
	agreed that complete graduation from Sideloader was the most desirable
	strategic choice. It should be noted that there are currently no concrete
	plans for graduation, owing to a lack of investigation into the solution
	landscape and a capacity shortage on the part of the Site Reliability
	Engineering (SRE) team, which is the responsible constituency within
	Praekelt.org.
	Reviewers agreed that additional penetration testing was required as well as
	strategic management to incorporate any findings into the long-term
	roadmap of the platform.
	Reviewers commented that although Praekelt.org has an Incident Response
	Plan for security incidents, it has not been implemented in practice because
	no significant security events have occurred to their knowledge. Reviewers
	agreed that forensic investigation into the causes of security incidents forms
	part of the incident response process, along with a review and retrospective
	of the event after it has been contained.
System Development	Reviewers agreed that findings in this area are <b>accurate</b> and noted a need
Life Cycle	to create an official plan to scrub data from the systems; these plans would
	outline all the areas in which data are likely to persist (e.g., databases, logs,
	backups).
Certification and	Reviewers noted that the goal of certification is to have some external
Accreditation	ratification for a strong security position, further noting that there are several
	ways to achieve this in negotiation with MomConnect stakeholders. They
	suggested that robust external security assessments coverage and a report
	that confirms a strong security position can fulfil goals similar to certificates
	issued by a certification body.
System Security Plan	Reviewers commented that findings in this area are <b>partially accurate</b>
0,0.0	because they deemed the assessor's view of the system state to be out of
	date, and provided the following details:
	POPI Compliance Tools and Approaches Handbook
	https://docs.google.com/document/d/16zNmKxuNaoJhKFJE4rTOgfQeom9ik
	o0t5MmGBeofQV4/edit
	This handbook documents the processes that system stakeholders will follow
	in order to bring new and existing projects to POPI compliance. The directly
	responsible individuals in this case would be the Project and Program
	Managers, who will ensure that the process is followed and that deliverables
	are actioned. This POPI plan contains considerations for bringing the security
	position of the platform to an acceptable standard in order to fulfil POPI
	requirements.
	- 4

#### Assessment category **Stakeholder comments** • Seed Maternal Health Secure Deployment Guidelines https://docs.google.com/document/d/1mEjn7yxcDVh3ZhtxXS2vT0F\_0CAePa Ms83xoDvwlsaQ/edit This plan outlines best practices for security of the Seed stack given its current attack surface. It also includes action items and JIRA tickets for the fulfilment of such best practices. However, reviewers noted that this plan may need to be revised from time to time, because the rapid shifts in the features and architecture of the MomConnect platform mean that the appropriate security approaches could also change. Reviewers however noted that the existing security plan needs to address the following key issues: • Access control policies and protocols • Role delineation and conditions of access (i.e., expected behaviour) • Staff training on access control and conditions of access Reviewers commented that findings in this area are partially accurate, Personnel Security, Security Awareness, noting that the thoroughness of personal references and reference and Training, and aualification checks had not been verified, and that no documented **Education** procedures exist to ensure that least-privileged system access and robust separation of duties according to roles are implemented and enforced. Also noted was that an internal operational security training session was to be hosted for Praekelt.org staff in February 2017, covering aspects of personal security, credential security, operational security considerations, and procedures on handling sensitive information. Also suggested was that further training be conducted after the development of access control policies, protocols, and role-based access delineations. Physical, Reviewers noted that it would be difficult to compare Hetzner's level of Environmental, and robustness to Amazon's without formal investigation into physical structures **Server Protection** and management of both platforms. On the issue regarding self-hosting and controlling hardware assets, reviewers noted that system stakeholders were not cloud-hosting providers, but would negotiate risk management for hosting on cloud-hosting providers with system security stakeholders. Data Confidentiality, Reviewers pointed out that MomConnect stakeholders had taken steps Integrity, and towards implementing some of the requirements for POPI compliance as Information Media detailed below: **Access Controls** MomConnect POPI Compliance Iteration 1 https://docs.google.com/document/d/1TLiJytIDA3UCEAEgPI0XSD9ZaPnpY51-5DhOR5lx0M/edit In particular, this report documented the inadequacy of information in the consent screen and the proposed solution of implementing frequently asked questions to deliver the required information, because it was determined that it is not feasible to deliver vast quantities of information over USSD due to usability constraints of unstable USSD connections. The specification document for iteration 1 also includes facilities for users to view, update, and delete their information. Other requirements to fulfil POPI compliance are scheduled for consideration in subsequent iterations. Reviewers also noted that the system does not encrypt its data stores at rest because of performance and exposure constraints. Further investigation would be needed to look into this possibility. It was also noted that databases can be breached in many different ways, and encryption on production databases would only protect against scenarios in which the

database servers are compromised directly and would not prevent leakage of decrypted data displayed in control interfaces and help desks. Reviewers

also suggested the implementation of client-side encryption for data

Assessment category	Stakeholder comments
	backups as an immediate and easy solution while feasibility studies are conducted into encrypting production databases. An iterative approach to POPI compliance was suggested.
Access Controls and Identification and Authentication Measures	Reviewers commented that findings in this area are <b>accurate</b> , noting that most of the systems' APIs were guarded by password-based HTTPS authentication. Suggestions were made to conduct further investigation into more robust access controls in line with the systems' long-term technical roadmap.
	Reviewers also noted was that access to critical server infrastructure extends to at least the entirety of the SRE team.
Audit Trails	Reviewers commented that findings in this area are <b>accurate</b> , noting that currently there is no adequate logging system in place for access to critical infrastructure or sensitive information and that this would require implementation on both the infrastructure and application levels. Reviewers agreed that a lack of logging systems could significantly impede the progress of any security-related forensic investigations and could reduce the effectiveness of routine security maintenance tasks. Reviewers suggested that investigation and implementation of logging and monitoring systems should be conducted.

#### Comments on MomConnect Security Recommendations Section

Reviewers noted that negotiation with stakeholders on the feasibility of the report recommendations, as well as formulating a long-term security roadmap to ensure risks are mitigated, is needed. The recommendations suggested propose a large number of additions to existing capacity, which may not be feasible given Praekelt.org's budget and organisational constraints. Reviewers also highly recommended that a formal meeting that includes all stakeholders be convened to determine next steps after the report has been finalised and accepted by Praekelt.org and the NDOH.

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